## FIGHTING CHILDHOOD PNEUMONIA: STARTING WITH UGANDA

**A5 CONSULTING** 



## AGENDA





### Underlying Causes

Areas of Improvement



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### Solution



### **Risk Evaluation**

#### Impact Forecast



## CHALLENGES

## AWARENESS CULTURE

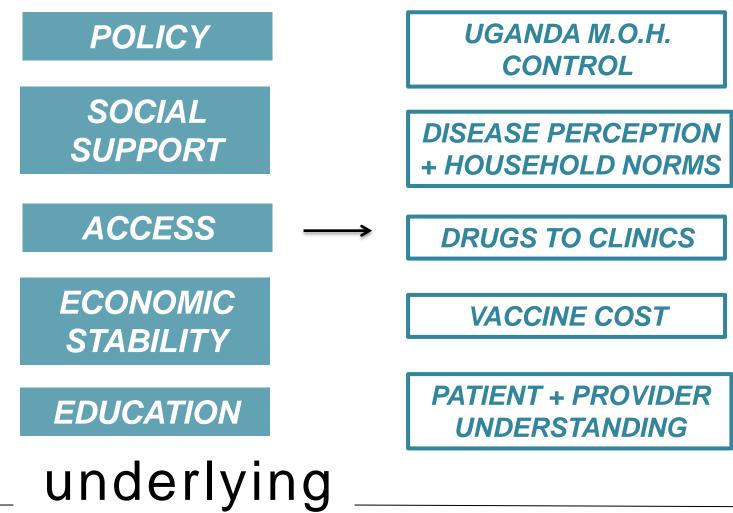


FUNDING

## DISTRIBUTION

## RESOURCES

# key areas of improvement



determinants

## solution criteria

## MEDICAL INTERVENTION AGONAL

## **RENGTHENING**

**Vaccinations** 

Diagno

Treatment

Clinic supply coordination

✓ Educating population

/ Training workers

## SOLUTION

## SUPPLY SIDE

Public/Private Partnership

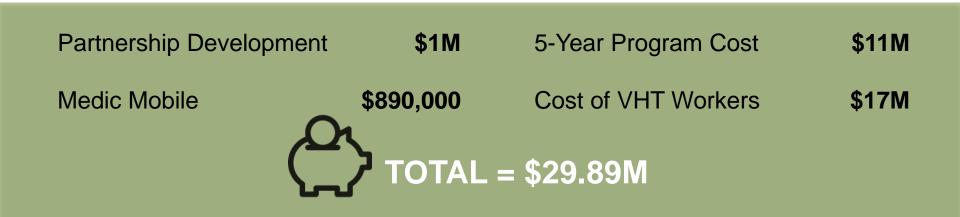
- GAVI Advance Market
   Commitment for Vaccines
- Create Clinic Network
- Provide network with vaccines and antibiotics

MEDIC MOBILE DATA COLLECTION

## **DEMAND SIDE**

**Community Approach** 

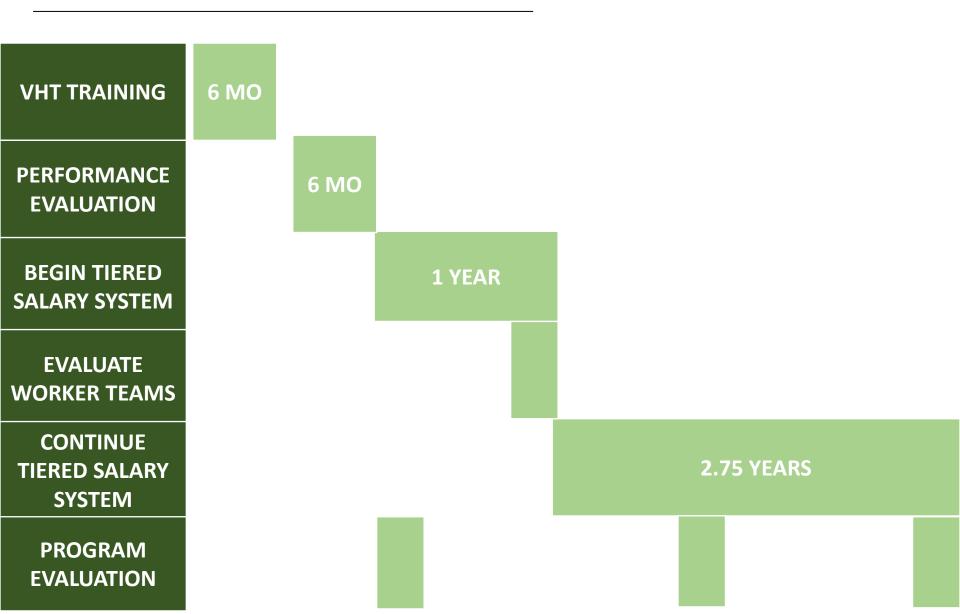
- Expand VHT program
- Improve data collection
- Increase patient referrals
- Implement educational component



### partnership implementation timeline

PCV13 VACCINE SUBSIDY		5 YEARS			
AMOXICILLAN SUBSIDY		5 YEARS	5		
START CLINIC NETWORK	1 YEAR				
MOH DEMAND TRACKING		4	YEAF	RS	
PROGRAM EVALUATION					
CLINIC NETWORK EXPANSION				2.75 YEARS	

## community approach implementation timeline



## RISK EVALUATION-

PUBLIC-PRIVATE PARTNERSHIP

ASSUME INDEFINITE SUBSIDIZED VACCINATIONS

> CLINIC NON-PARTICIPATION

LACK OF DATA FROM CLINICS COMMUNITY HEALTH WORKERS

**FUNDING DECLINE** 

**"BRAIN DRAIN"** 

**UNDER-QUALIFIED** 

**UNCERTAIN IMPACT** 

## forecasted impact

Program Reach: 474,862 children in rural Uganda

### Demand driven supply of medication

**10%** reported decrease in supply shortages in 1 year

Increase in pneumonia awareness & diagnosis

**10%** mortality rate decrease in 5 years

Increased healthcare accessibility Rate of children seen by healthcare providers up to **90%** in **5** years



## APPENDIX

Effectiveness of Community HWT & Pneumonia Strengths & Weaknesses of Current Efforts

#### Detailed Financials

#### Availability of PCV & Amoxicillin

Creating Sustainable Financial Models

#### Looking Forward

Other Clinical Benefits of Health System Strengthening

#### Target Populations

Medic Mobile Tool Referral System to Clinics & High Level Facilities

Forecasted Impact Detailed Implementation Timeline

## Effectiveness of Community Health Workers Treating Pneumonia

"To ensure that every child with severe pneumonia has rapid access to treatment with an effective antibiotic, treatment in the community by workers with limited training is necessary in many developing country situations and is essential in ensuring equity in access to treatment. Community management programmes can be scaled up effectively." - *World Health Organization* 

"Community-based management of pneumonia doubled the total number of cases treated compared with districts with facility-based treatment only."

> Dawson, 20 years of community based management of childhood pneumonia in Nepal



### SWOT

<ul> <li>STRENGTHS <ul> <li>Structure already established</li> <li>Managed by MOH</li> <li>Relationships with intl NGOs</li> <li>Community trust</li> </ul> </li> </ul>	<ul> <li>WEAKNESSES</li> <li>brain drain (if not paid)</li> <li>expensive (\$18 million/year for the country) without paying workers</li> <li>impact not clear</li> <li>lower level health workers</li> <li>lack of health system integration</li> </ul>
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#### Sustainable Drug Seller Initiative

<ul> <li>STRENGTHS</li> <li>intervenes in the hierarchy of resort</li> <li>Already a cultural norm</li> </ul>	<ul> <li>WEAKNESSES</li> <li>Incentive to oversell for profit</li> <li>study showed ineffectiveness</li> <li>gives credibility to self-treatment</li> <li>Ugandan government unable to fund <ul> <li>\$4 million annual cost for all of Uganda</li> <li>undermines pharmacists</li> <li>requires constant government monitoring</li> </ul> </li> </ul>
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<ul> <li>STRENGTHS <ul> <li>880,000 for 3 months in 34 poorest districts (30% of population)</li> <li>supplements other approaches</li> <li>can teach multiple topics without incurring more cost//easily adaptable</li> <li>addresses EDUCATION</li> <li>target audience on fleek</li> </ul> </li> </ul>	<ul> <li>WEAKNESSES</li> <li>isn't a direct fix</li> <li>no direct impact results (other than listening rate)</li> </ul>
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#### Healthcare Provider Training

STRENGTHS	WEAKNESSES
<ul> <li>increase accuracy of</li></ul>	<ul> <li>Pulse oximeters at</li></ul>
diagnosis <li>training program is relatively</li>	\$500/clinic/year <li>Timers not available in most</li>
cost effective (\$3.4M/year) <li>healthcare providers are</li>	clinics <li>logistics of replacing the</li>
trustworthy investment <li>impact numbers likely high</li>	oximeters each year <li>Too vertical</li>



Program Cost		Cost of VHT Worker							
Inflation rate (2012-2014)	3.1%	Cost per worker in 2012	\$	1,000.00					
Program cost 2012 (10% of pop)	\$ 1,800,000.00	Cost per worker in 2014	\$	1,031.00					
Program cost in 2014 (10% of pop) w/ inflation	\$ 1,855,800.00	Half cost' per worker	\$	515.50					

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	Year O	Year 1	Year 2	Year 3	Year 4	Year 5	TOTAL (ending Year 5)
Paid workers/VHT	0	0.5	0.5	1.5	1.5	2.5	2.5
VHTs needed per household	0.004	0.004	0.004	0.004	0.004	0.004	0.004
Paid Workers per Household	0	0.002	0.002	0.006	0.006	0.01	0.01
Uganda population 2014	37,800,000.00	37,800,000.00	37,800,000.00	37,800,000.00	37,800,000.00	37,800,000.00	37,800,000.00
13.4% population	5,065,200.00	5,065,200.00	5,065,200.00	5,065,200.00	5,065,200.00	5,065,200.00	5,065,200.00
People per Household	8	8	8	8	8	8	8
Number of Households	633,150.00	633,150.00	633,150.00	633,150.00	633,150.00	633,150.00	633,150.00
Total Workers Needed	-	1,266.30	1,266.30	3,798.90	3,798.90	6,33 <b>1</b> .50	6331.5
Worker Cost	-	1,305,555.30	1,305,555.30	3,916,665.90	3,916,665.90	6,527,776.50	\$ 16,972,218.90
Total Worker and Program Cost	\$ 1,855,800.00	\$ 3,161,355.30	\$ 3,161,355.30	\$ 5,772,465.90	\$ 5,772,465.90	\$ 8,383,576.50	\$ 28,107,018.90

Medic Mobile								
Clinics		2500						
Hardware Cost per Clinic	\$	100.00						
Number of VHT teams		1890						
Hardware Cost per VHT Teams	\$	50.00						
5 year Maintenance Cost	\$	344,000.00						
Initial Implementation Cost	\$	200,000.00						
Total Cost	\$	888,500.00						



Public Private Partnership Development

### **PCV** and Amoxicillin

#### PCV13 (pneumococcal conjugate vaccines) - via Advance Market Commitment Initiative

GSK will start supplying 24 million doses annually (Annual Supply Commitment) from 2015 for a period of 10 years

Pfizer will start supplying 26 million doses annually (Annual Supply Commitment) from 2016 for a period of 10 years

....provides a **sustainable** supply for vaccines until the demand goes down due to high vaccination rates

#### Amoxicillin

patent expired over 10 years ago

stiff price competition and low profit margins

dosage cost: \$.4 per regime



### Sustainable Financial Models

• Slow implementation when paying community health workers.

• Measured Success of Community Case Management should alleviate donor fatigue, allowing for increased payment and better retention.

• Begin funding Community Health Workers through Co-Ops and grass roots funding mechanisms



## Looking Forward

1 Million dedicated to stimulating local innovation

Public & Private Partnerships to empower the MOH



## Other Clinical Benefits of Health System Strengthening

Improves treatment for both influenza and RSV - both key contributors to Pneumonia.

CCM can also help improve HIV treatment, reducing immunocompromised adults and preventing vertical transmission.

Vaccination for Pneumonia also prevents meningitis

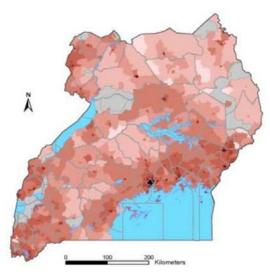


## **Target Populations**

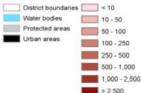
#### Children under 5: highest mortality rate during childhood

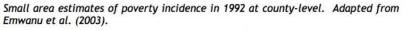
#### Soon-to-be-mothers: maternal vaccination can result in offspring immunity

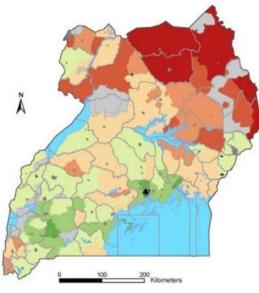
Rural population density estimated at sub-county level from the 2002 Uganda national housing and population and census (UBOS 2002).



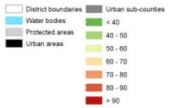
#### Legend







#### Legend





### Referral System to Clinics and High Level Facilities

Each clinic should maintain a working vehicle to transport patients to and from facility, reducing barriers to access.

Viral Pneumonia should receive supportive care at a level 3 or 4 facility with oxygen, rest, antipyretics, analgesics, nutrition, and close observation.



### **Forecasted Impact**

#### Reach: our VHT program reaches 13.5% of the population:

37,500,000 million \* .135 = 5,500,000 people in the program area 5,500,000/ 8 = 687,500 households 632,581 households \*.75 (on the assumption that rural households average 6 children and 2 parents) = 474,863

10% reported decrease in supply shortages in 1 year
2,500 clinics into network
immediate data collection in 500/year, distribution system
50% of clinics have reported supply shortages: those 250 clinics will be better stocked based on data collection system
goal: 90% of clinics stocked with AMOX after 1 year

10% mortality rate decrease in 5 years

currently 15% of under 5 years are due to pneumonia. impact: conservative estimate to decrease 10% by targeting 13.5% of the population via CHWs (which can reduce mortality up to 60%) and up to 100% of clinics stocked with vaccines.

Rate of children seen by healthcare providers up to **90%** in **5** years currently at 75% - community health worker program will refer all suspected cases, pushing rate seen up to 90%



### Medic Mobile Tool

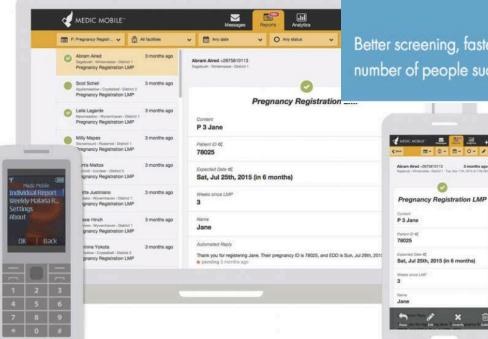


#### Impact logic

Better screening, faster case detection, and active follow-up lead to an increase in the number of people successfully treated.

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## **Implementation Timeline**

Task	Q1	Q2	Q3	Q4	Q5	Q6	Q7	Q8	Q9	Q10	Q11	Q12	Q13	Q14	Q15	Q16	Q17	Q18	Q19	Q20
Public-Private Partnership																				
PCV13 Vaccine Subsidy										5 ye	ar pe	riod								
Amoxicillan Subsidy		5 year period																		
Start Clinic Network				1 ye	ar															
MOH Demand Tracking												4	year	s						
Program Evaluation																				
Clinic Network Expansion											2.75	year	s							
CHW Program																				
VHT Training		6 m.																		
Performance Evaluation				6 m.																
Begin Tiered Salary System						15 m	10													
Evaluate CHW Teams																				
Continue Tiered Salary System											2.75	year	s							
Program Evaluation																				